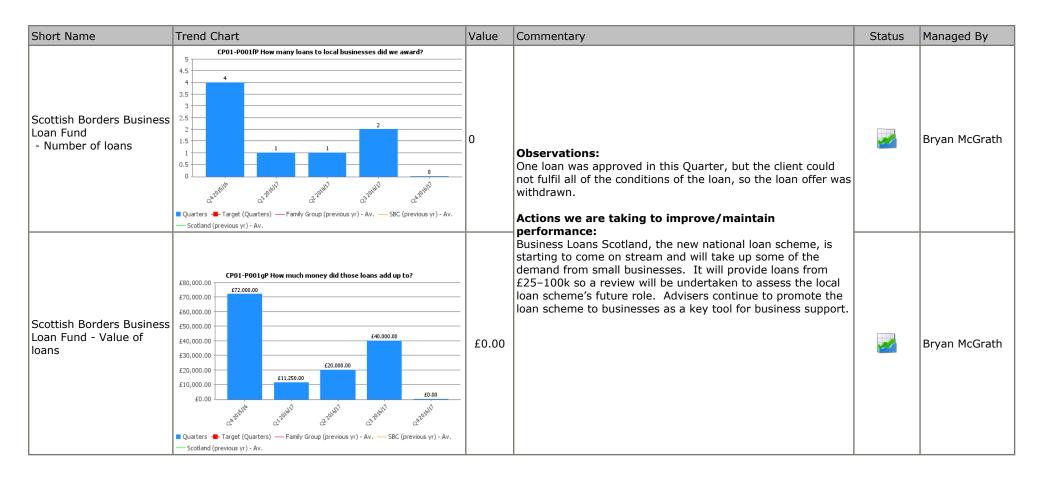
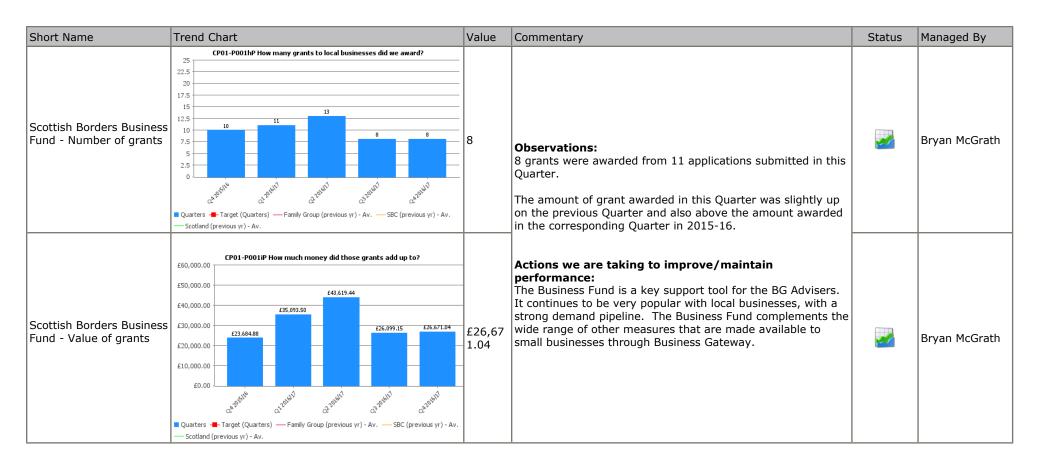
KEY Indicator is: Indicator is: Indicator is: Indicator is Just off target /off forecast, or Showing longer term trends that need On target and as forecast, or Off target & not as forecast, or For information or context In line with national trend, or Out of line with national trends, or only, or • Showing a long term positive trend Showing longer term negative Difficult to set a target, due to factors out with our control to be watched trends

Corporate Priority 1: Sustainable Economic Growth

Short Name	Trend Chart	Value	Commentary	Status	Managed By
Working age population (16 - 64) employment rate	### CP01-P001aP What percentage of people aged between 16-64 are in employment? 85%	74%	Observations: The number of people in work is now 53,300 (74%), which is 300 less than in Q2 of 2016/17. The Scottish Borders rate remains higher than the Scottish rate (72.9%) and is the same as the UK rate. Note: One quarter lag in data Note: Red "target" line indicates National Rate		Bryan McGrath
Working age population (16 - 64) Claimant Count (including Universal Credit and JSA)	CPO1-P001bP Working age population (16 - 64) Claimant Count (including Universal Credit and JSA) 7% 6% 5% 4% 9% 1% 1.5% 1.5% 1.5% 2% 4.tabul¹ Quarters — Target (Quarters) — Family Group (previous yr) - Av. — SBC (previous yr) - Av.	1.8%	Observations: The average rate of people aged 16-64 claiming out of work benefits was 1.8%, lower than the Scottish rate of 2.37%. At the end of March 2017, there were 1,275 people claiming out of work benefits, 190 more than at the end of the last quarter, but 45 lower than the same time last year. Note: One quarter lag in data Note: Red "target" line indicates National Rate	⊘	Bryan McGrath

Short Name	Trend Chart	Value	Commentary	Status	Managed By
Working age population (18 - 24) Claimant Count (including Universal Credit and JSA)	CPO1-P001cP Working age population (18 - 24) Claimant Count (including Universal Credit and JSA)	3.7%	Observations: The average rate of people aged 18-24 claiming out of work benefits was 3.7% in the last quarter, higher than the Scottish rate of 3.43. At the end of March 2017, there were 295 young people claiming out of work benefits, 25 higher than the end of the last quarter, but 45 lower than the same time last year. Note: Red "target" line indicates National Rate		Bryan McGrath
Number of new Business Start Ups -Through Business Gateway	CP01-P001dP How many new businesses has Business Gateway help create? 110 100 90 85 80 71 71 60 50 40 30 20 40 30 20 40 30 20 40 30 40 40 30 40 40 30 40 40 30 40 40 30 40 40 40 40 40 40 40 40 40 40 40 40 40	71	How are we performing: This figure is slightly higher than previous quarters but includes the expected peak which comes at the start of each year. This is on forecast, however. Actions we are taking to improve/maintain performance: Start-up advisors continue to work hard to identify any growth potential but this is very dependent on the local economy.	②	Bryan McGrath
Business supported through Business Gateway	CP01-P001eP How many businesses has Business Gateway supported? 500 450 450 350 315 360 360 315 269 283 290 150 100 50 0 173 173 100 50 0 100 10	173	How are we performing: The 173 assists will include some start-up businesses, but the majority will be existing or growth businesses. We are able to provide more time to the businesses at this point due to European Regional Development Funding (ERDF). Actions we are taking to improve/maintain performance: We are still an adviser down so each adviser has less time to spend with individual businesses. This may see a temporary reduction in assists in coming months. The locality focus for advisors continues to have a positive impact in terms of business engagement and provision of support		Bryan McGrath



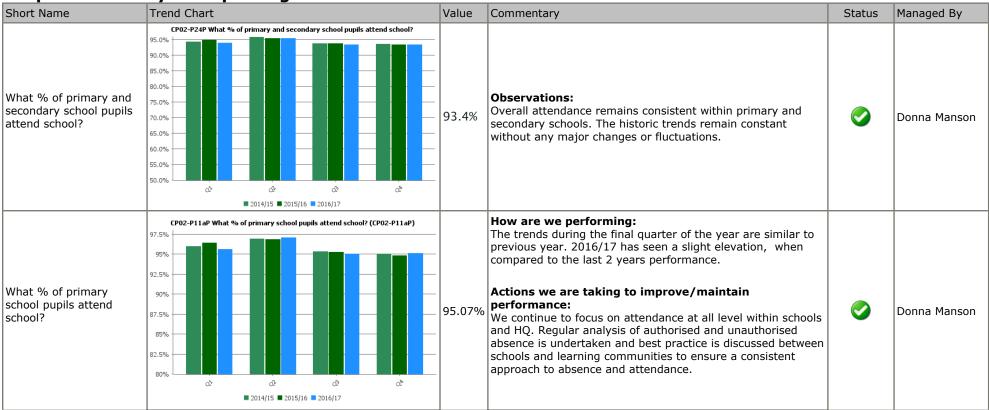


Short Name	Trend Chart	Value	Commentary	Status	Managed By
Number of Planning Applications Received	CP01-P001 jP How many planning applications do we receive? 400 350 300 321 327 300 250 200 150 100 50 Quarters — Target (Quarters) — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	385	Observations: The number of planning applications received in Q4 is significantly higher than it was both last quarter and at the same time last year which is very positive.		Brian Frater
Av.time (wks) taken to process all planning apps - Maj Dev ADJUSTED (cumulative)	CP01-P001kP How long in weeks does it take on average to process all planning applications for major developments? 175.0 150.0 125.0 100.0 75.0 25.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	0.0	Observations: There were no major applications determined in the third quarter of 2016/17. Note: One quarter lag in data		Ian Aikman
Av.time (wks) taken to process all planning apps - Local Dev (non- householder) - ADJUSTED (cumulative)	CP01-P001P How long in weeks does it take on average to process all planning applications for non-household developments? 55.0 50.0 45.0 45.0 40.0 35.0 30.0 15.0 10.0 17.1 14.8 10.0 15.0 0.0 17.1 14.8 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10	6.9	How are we performing: There has been a further reduction in the time taken to determine this category of application. The Q3 figure of 6.9 weeks relates well to the Scottish national average for that quarter of 11.4 weeks. Actions we are taking to improve/maintain performance: Our performance is influenced heavily by the number of legal agreements required under the developer contributions policy but improvement action to streamline this process is now bringing clear improvements in performance. Note: One quarter lag in data	⊘	Ian Aikman

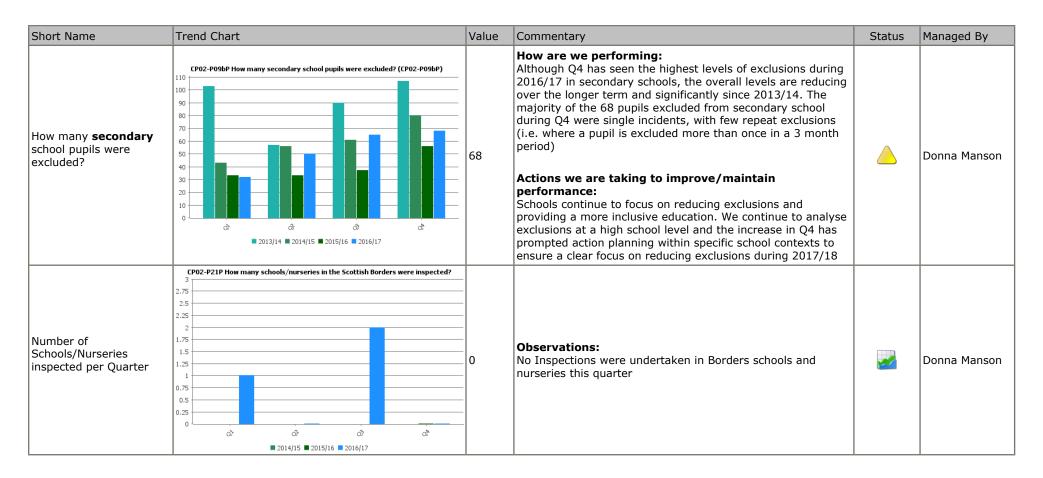
Short Name	Trend Chart	Value	Commentary	Status	Managed By
Av.time (wks) taken to process all planning apps - Local Dev (householder) - ADJUSTED (cumulative)	CP01-P001mP How long in weeks does it take on average to process all planning applications for household developments? 9.0 8.0 7.0 6.5 6.4 6.5 6.7 6.0 1.0 0.0 1.0 Quarters — Target (Quarters) — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	7.4	How are we performing: There has been an increase in the time taken to determine householder applications this quarter to 7.4 weeks. The performance is still below the Scottish national average for this category of application of 7.5 weeks. Actions we are taking to improve/maintain performance: As above. Note: One quarter lag in data		Ian Aikman
% of Invoices paid within 30 days	CP01-P001rP How many invoices, received by us, were paid within 30 days of receiving the invoice? 100% 98% 95% 93% 90% 98% 85% 85% 85% 85% 85% 85% 85% 85% 85% 8	92%	How are we performing: 91% of invoices were paid within 30 days in 2016/17 consistent with 92% for 2015/16. Actions we are taking to improve/maintain performance: Given the significant impact our performance in this area can have in the local economy, this indicator is continuously monitored. However, with the introduction of new IT systems as part of the CGI contract, the whole invoice payment process is being examined to ensure that it is fit for purpose in the context of reducing resources.		David Robertson

Short Name	Trend Chart	Value	Commentary	Status	Managed By
How many additional homes were provided last year that were affordable to people in the Borders, based on our wages?	CP01-P001tP How many additional homes were provided last year that were affordable to people in the Borders, based on our wages? 250 225 220 175 150 125 113 131 225 22	131	Observations: During 2016/17, 131 affordable homes were delivered across Scottish Borders, exceeding our annual 100 unit target. • 22 homes for mid-market rent by Bridge Homes at Denholm, Kelso and Innerleithen • 3 homes for particular needs in Innerleithen by Scottish Borders Council • 38 homes for social rent in Denholm, Hawick and Galashiels by Eildon Housing Association • 38 homes for social rent in Hawick and Galashiels by Scottish Borders Housing Association • 4 homes for social rent in Coldstream by Berwickshire Housing Association • 26 individual house purchases assisted by Scottish Government Open Market Shared Ownership Scheme (OMSE)* *In terms of the 26 OMSE figure the final figure may be higher. These have not been released from the Scottish Government as yet.		Cathie Fancy

Corporate Priority 2: Improving attainment & achievement

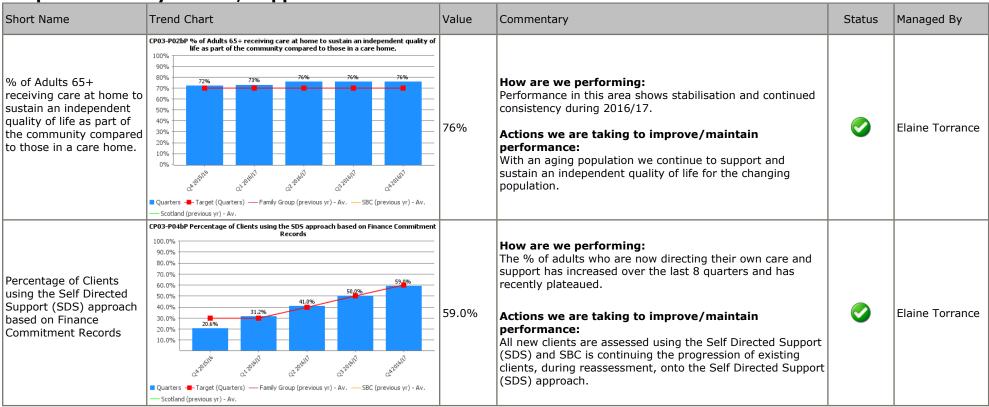


Short Name	Trend Chart	Value	Commentary	Status	Managed By
What % of secondary school pupils attend school?	CP02-P11bP What % of secondary school pupils attend school? (CP02-P11bP) 95% 90% 92.5% 90% 87.5% 82.5% 82.5% 82.5% 2014/15 2015/16 2016/17	91.73%	How are we performing: The trends during the final quarter of the year remain consistent. Quarter 4 2016/17 remains the same as quarter 4 for the past 3 years. Actions we are taking to improve/maintain performance: As above	⊘	Donna Manson
How many primary and secondary school pupils were excluded?	CPO2-P25P How many primary and secondary school pupils were excluded? 130 120 110 100 90 80 70 60 50 10 10 10 10 10 10 10 10 10 10 10 10 10	80	Observations: Similar to previous years, there has been slight increase in the number of pupils excluded between January and March this year. However, the numbers remain well below the levels experienced in 2013/14. 2015/16 showed the lowest levels in 3 years, so the increase this year has already prompted action planning with schools to ensure a return to a decreasing trend and a focus on inclusion.	_	Donna Manson
How many primary school pupils were excluded?	CP02-P09aP How many primary school pupils were excluded? (CP02-P09aP) 80 70 60 90 10 2013/14	12	How are we performing: The number of pupils excluded from primary schools remains low and is now significantly lower than it was in 2013/14, despite the increase since last quarter and when compared to the same time last year. However, detailed analysis at school level has shown that the majority of the 12 exclusions were single incidents, demonstrating that restorative work is having an impact. Actions we are taking to improve/maintain performance: Detailed analysis has already prompted action planning within specific school contexts, with a clear focus on inclusion and on reducing exclusions during 2017/18		Donna Manson



Short Name	Trend Chart	Value	Commentary	Status	Managed By
School leavers in an Initial Positive Destination	### CP02-P01a School leavers in an Initial Positive Destination 100%	94.2%	This figure is as reported by Scottish Government in March 2017, for the academic year 2015/16 Nationally 93.3% of 2015/16 senior phase school leavers were in a positive destination approximately 3 months after leaving school (compared to 93% in 2014/15). The Scottish Borders has again exceeded the nation figure with 94.2% of leavers in a positive destination. A new measurement is under development which shows the level of participation of 16 to 19 years old in education, training or employment. This measurement will, in time, become more relevant than the Initial Positive Destinations information. Nationally in 2016, 90.4% of 16-19 years old were participating in education, training or employment. The Scottish Borders exceeded the national trend with 91.3% of its 16 to 19 years old in education, training or employment.		Donna Manson

Corporate Priority 3: Care, Support and Protection

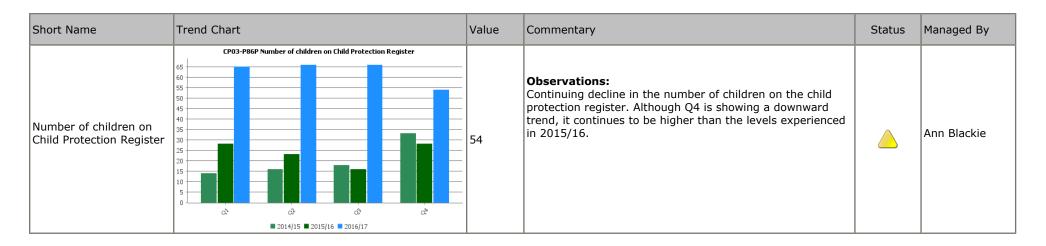


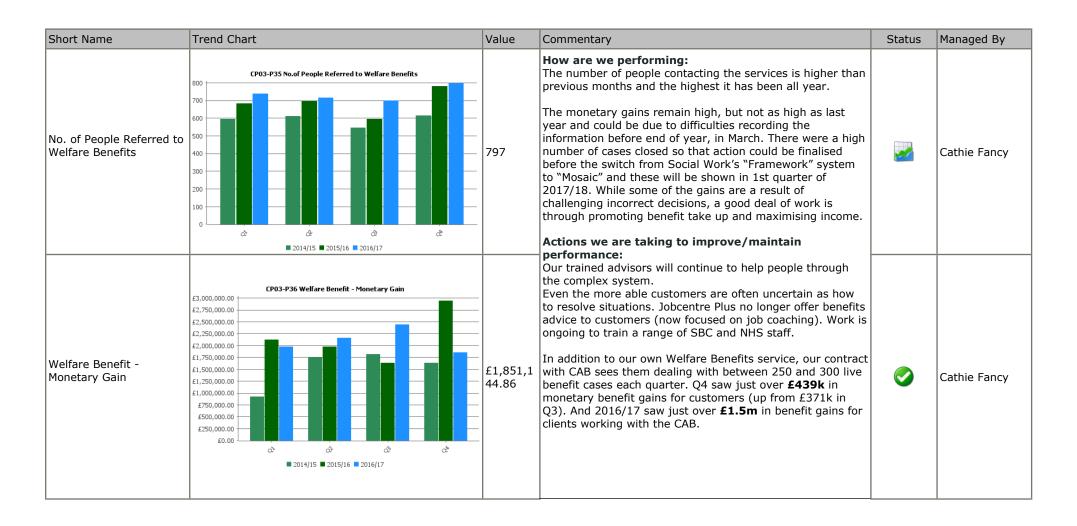
Short Name	Trend Chart	Value	Commentary	Status	Managed By
Adults with self-directed care arrangements per 1,000 population	CP03-P04P How many adults have self-directed care (SDS) arrangements? (rate per 1,000 people) 30.00 25.00 20.00 15.00 10.00 10.10 12.82 15.58 Quarters — Target (Quarters) — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	15.58	Observations: Continuing increase in existing and new clients being assessed using the SDS approach. This is shown as the rate of individuals using SDS arrangements per 1,000 population increases. Expectation is that all clients will be assessed using the SDS approach by the end of 2018	⊘	Elaine Torrance
Proportion of new service users who receive a service within 6 weeks of assessment (year to date)	CP03-P28P What % of people contacting Social Work receive a service within 6 weeks of their assessment? 100% 97.5% 98% 97% 97% 97% 97% 97% 97% 85% 80% 2.5% 80% 2.5% 80% 2.5% 80% 2.5% 80% 2.5% 80% 3.7% 3	100%	How are we performing: The % of new service users receiving a service within 6 weeks of assessment continues to meet and exceed target. Actions we are taking to improve/maintain performance: With new process embedded and methods of recording assessments understood this indicator has shown a steady recovery and is now maintained above the target of 95%.	⊘	Elaine Torrance
Adult protection - Number of Concerns	CP03-P149 Adult protection - Number of Concerns 60 50 40 30 20 10 Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	41	Observations: Small reduction in the number of concerns raised during Q4. This trend matches last year.		Elaine Torrance

Short Name	Trend Chart	Value	Commentary	Status	Managed By
Adult protection - Number of Investigations	CP03-P150 Adult protection - Number of Investigations 40 35 30 25 20 15 10 Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	26	Observations: Increasing number of investigations during the final quarter of the year. In the previously year we have seen a reduction during the last quarter. However this year's trend matched 2 years prior, with an increase within the final quarter.		Elaine Torrance
Adult protection - Number of Case Conferences	CP03-P151 Adult protection - Number of Case Conferences 11 10 9 8 7 6 5 4 3 2 1 1 Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	10	Observations: Increase in the number of cases which progressed to conference in the final quarter of the month. This is a similar trend to previous years. However the total number is the highest experienced over the past 3 years.		Elaine Torrance

Short Name	Trend Chart	Value	Commentary	Status	Managed By
Looked After Children (aged 12+) in family- based placements compared to those in residential placements	CP03-P06P What % of children (aged 12+) are accommodated with family rather than residential placements? 90% 85% 80% 75% 76% 76% 76% 76% 76% 76% 65% 60% Quarters — Target (Quarters) — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	76%	How are we performing: This indicator has now reached the point where it been 76% for the last 3 quarters. Continued action is underway to increase the number of children in family-based placements in comparison to residential. Actions we are taking to improve/maintain performance: The target of 80% is ambition and continues to drive this performance area. We have seen a continued increase in the number of foster carers within the Scottish Borders. In the past year we have increased and maintained the number of foster carer and with continued support and recruitment the ambitious target of 80% will be achievable.		Ann Blackie
Looked After Children (All ages) in family-based placements compared to those in residential placements	CP03-P06bP Looked After Children in family-based placements compared to those in residential placements 85% 85% 85% 86% 86% 86% 86% 86% 86% 86% 86% 87% 66% Quarters	87%	Observations: Continued stabilisation in this indicator, above target.		Ann Blackie

Short Name	Trend Chart	Value	Commentary	Status	Managed By
Number of Looked After Children (LAC)	250 225 200 175 150 125 100 75 50 25 2014/15 ■ 2015/16 ■ 2016/17	251	Observations: Q4 has seen a further increase in the number of looked after children. This figure is a "snap shot" from the last month of the quarter and fluctuates thought out the time period.		Ann Blackie
% of children looked after as a % of 0-17 year old population (with national comparators)	1.25%	1%	Observations: While there is a slight increase in the %, our Looked After Children rate continues to be significantly less than the National % and the "Family Group" average (other local authorities similar to us)		Ann Blackie
Number of Inter-agency Referral Discussions (IRDs) held about a child	CP03-P85P Number of Inter-agency Discussions (IRDs) held 175 150 125 100 25 25 0 2014/15 ■ 2015/16 ■ 2016/17	161	Observations: The number of Interagency Referral Discussions (IRD) continues to fluctuate over the quarters. Q4 2016/17 (161) is less than the previous years Q4 2015/16 (180). As IRDs are established they continue to be ratified as being appropriate via the scrutiny of Child Protection Reviewing Officers (CPROs) as well as being audited at the IRD review group.	_	Ann Blackie





Short Name	Trend Chart	Value	Commentary	Status	Managed By
Number of reported incidents of domestic abuse (cumulative)	CP03-P37P How many incidents of domestic abuse are reported to Police Scotland? (cumulative) 900 600 500 400 200 2014/15 ■ 2015/16 ■ 2016/17	871	How are we performing: There has been a 33 incident decrease when compared to the same time period in 2015/16. Actions we are taking to improve/maintain performance: The Pathway 2 project (2017-20) is a continuation of Pathway (2012-17), maintaining the advocacy service (DAAS) and the community project (DACS) for victims of domestic abuse and their families. The funding secured from Big Lottery, Scottish Government (pending) and partner agencies such as Scottish Borders Council, Police Scotland, NHS Borders, Borders Housing Alliance and Children1st also enables the development of two new resources – a Court Advocate and Community Engagement Officer. These new resources have been identified as gaps in the current response and will provide vital support for both victims and communities.		Elaine Torrance
Number of Group 1-5 recorded crimes and offences (cumulative)	CP03-P39P How many crimes and offences are recorded by Police Scotland? (cumulative) 3,250 3,000 2,750 2,500 1,750 1,750 1,750 1,750 1,750 1,000 1,250 1,000 250 0 2014/15 ■ 2015/16 ■ 2016/17	3053	Observations: A 4.4% increase in crimes in 2016/17 when compared to 2015/16. This equates to 130 additional victims. There has been an increase in sexual crimes and crimes of dishonesty in 2016/17 that has resulted in the overall increase in crime rates. Within the crimes of dishonesty category shoplifting, motor vehicle crime and fraud have shown the largest increases in 2016/17. A high profile and nationally recognised rural crime initiative has seen a 62% reduction in the value of property stolen. It is planned to repeat this initiative in 2017/18. Actions we are taking to improve/maintain performance: Police Scotland have introduced a model that is focused on crime prevention and tackling inequalities. The model takes best practice examples from throughout Scotland and applies these consistently within local areas with the aim of preventing crime and reducing offending. The rural crime initiative in Scottish Borders is one such example of best practice.		Elaine Torrance

Corporate Priority 4: Communities

Short Name	Trend Chart	Value	Commentary	Status	Managed By
SB Alert - No. of people registered	(P04-P001n SB Alert - No. of people registered 4,500 4,000 3,500 3,000 2,500 2,000 1,500 1,000 500 0 Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	4,502	How are we performing: There are now 4502 people signed up to SBC's messaging service, During a recent Resilient Communities evening held by SBC, SB Alert was highlighted to the members of the public and examples shown of situations where the messaging system has provided valuable and timely information to people across a huge area – an increase in the number of registered users was noted after the Resilient Communities evening in April. Actions we are taking to improve/maintain performance: Further evenings are being scheduled over the coming months which should again impact positively on both the increase of active resilient communities and their activity, and also SB Alert members.	_	Jim Fraser
Landfill Communities Fund - Number awarded	CP04-P001g Landfill Communities Fund - Number awarded 7 6 5 4 3 2 1 0 Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	0	How are we performing: The Scottish Landfill Communities Fund is a tax credit scheme linked to Scottish Landfill Tax, which encourages Landfill Operators to voluntarily participate in providing funding to facilitate community and environmental projects in areas affected by landfill activity. Berwickshire Community Councils' Forum (BCCF) Environmental is the Approved Body registered to receive funding generated by the scheme. BCCF Environmental has reported that only one application has been progressed through the administration and decision making processes since the beginning of Q4 2016/17. An award has been made to Eastgate Theatre, Peebles (£5,195) but as yet the offer has not been formally accepted. BCCF Environmental has confirmed that 15 applications are currently progressing towards decision-making stage. Actions we are taking to improve/maintain		Shona Smith

Short Name	Trend Chart	Value	Commentary	Status	Managed By
Landfill Communities Fund - Value of funds awarded	CP04-P001h Landfill Communities Fund - Value of funds awarded £125,000 £100,000 £75,000 £50,000 £25,000 £25,000	£0	The fund is promoted via the SBC website and where possible, applications which appear to meet the criteria for Scottish Landfill Communities Fund are directed to BCCF Environmental for progression.		Shona Smith
Landfill Communities Fund - Total Project Cost	E800,000 E700,000 E700,000 E800,000 E800,000 E300,000 E100,000 E100,000 E100,000 E000,000 E100,000 E000,000 E000,	£0			Shona Smith

Short Name	Trend Chart	Value	Commentary	Status	Managed By
Community Grant - No. of grants awarded	CP04-P001a Community Grant - No. of grants awarded 45 40 33 30 25 20 15 10 5 Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	6	How are we performing: The number of applications received this quarter is lower than equivalent Q4 2015/16. This is due to lack of available budget towards the end of 2016/17. Three areas (Eildon, Teviot & Liddesdale and Tweeddale) have been fully utilised and only minimal funding available in the remaining Berwickshire (£160) and Cheviot areas (£90). £986 remains in the generic Borders budget. The value of awards is also lower than in Q4 2015/16 for this reason. Where appropriate, applicants have been re-directed down other sources of funding. There are currently 8 applications awaiting decision in early April 2017 (Peebles Golf Club, Walkerburn Bowling Club, Galashiels Camera Club, Stow Community Park, Earlston Community Council, Selkirk Football Club, Rowlands (Selkirk) and Kelso Chamber of Trade) when more CGS funding becomes available.		Shona Smith
Community Grant - Value of funding granted	Exec - Community Grant Scheme: Grants / Total Project Value £300,000 £287,069 £250,000 £200,000 £150,000	£13,211	Total value of project costs is higher than in Q4 2015/16. This is due to Community Grants Scheme match-funding being required for a major project in Peebles (Peebles Lawn Tennis Club - £198,948). Total value of project costs for CGS can fluctuate due to the flexibility of CGS accommodating both small community projects and large projects requiring match-funding.		
Community Grant Award - Total Project Cost	£150,000 £100,000 £95,235 £88,627 £50,000 £36,869 £30,130 £24,246 £13,211 £20,4001 £30,000 £36,869 £30,130 £24,246 £13,211 £20,4001 £30,000	£214,247	Total cost of project funding is higher this quarter than in equivalent Q4 2015/16. This is due to CGS match-funding being required for a major project in Peebles (Peebles Lawn Tennis Club - £198,948).		

Short Name	Trend Chart	Value	Commentary	Status	Managed By
National Lottery Funds - Overall Award Total	€1,000,000.00 €750,000.00 €2	£1,141,4 13	How are we performing: The number of grants is higher in Q4 2016/17 than in Q4 2015/16 by around £34k. In 2015/16 only 7 awards were made but in 2016/17 12 awards were made. Diminished internal funds has prompted groups to explore external funding options.		Shona Smith
National Lottery Fund - Total Awards made up to £10,000	E125,000 E100,000 E75,000 E25,000	£88,668	Actions we are taking to improve or maintain performance: We continue to promote external funding streams on SBC's website along with internal funds to maximise leverage of funding into Scottish Borders. Where possible groups are directed to external funding streams to maximise limited internal funding and generate more income into Scottish Borders.	⊘	Shona Smith
National Lottery Fund - Total Awards made over £10,000	E1,000,000 E900,000 E	£1,052,7 45	How are we performing: The awards total is significantly higher in Q4 2016/17 than in Q4 2015/16. 5 awards were made overall, 2 were over £200k (Newcastleton Fuel Project and SBC Pathway 2 Projects) and one over £100k (PND Borders). This is in comparison to last year's Q4 total of £669,832 with 7 awards made however only 2 of these were over £100k. Actions we are taking to maintain or improve performance: We continue to work closely with local Trusts, The Bridge and SBC Officers to provide assistance and support towards the development of major projects in the area to secure large scale funding. We also promote lottery larger	⊘	Shona Smith

Short Name	Trend Chart	Value	Commentary	Status	Managed By
			schemes via the SBC website and undertake regular webinars with Big Lottery Funding Officers. There are currently 109 projects in the pipeline at present, approximately 40 are large scale projects progressing towards funding applications or awaiting decision.		
Quality of Life Fund – Total value of funds awarded (cumulative)	### CP04-P001j Quality of Life Fund - Total value of funds awarded (cumulative) ###################################	£113,424	Observations: In Q4, £28.5k was allocated to "Quality of Life" projects, covering all 5 localities. This takes the total for the year to £113.4k across 87 projects, inclusive of a number of projects carried over from 2015/16. Average funding in the		Jason Hedley
Neighbourhood Small Schemes Fund – Total value of funds awarded (cumulative)	CP04-P001k Neighbourhood Small Schemes Fund - Total value of funds awarded (cumulative) £250,000.00 £200,000.00 £100,000.00 £50,000.00 £0.00	£288,747	year was £1,304 per project and allocations ranged from £60 to £10,000. Q4 saw £75.0k allocated to Small Schemes. For the full year 142 schemes were allocated funding totalling £288.7k, inclusive of a number of projects carried over from 2015/16. Average funding in the year was £2,033 per project and allocations ranged from £50 to £24,090.		Jason Hedley

Short Name	Trend Chart	Value	Commentary	Status	Managed By
No. of Active community resilience plans (cumulative)	Exec - Community Resilience Plans - Active and Progressing 37 38 35 36 37 38 25 20 17	12	Observations: A resilient community coordinator evening was held in Duns in April. All active and progressing resilient community coordinators and deputies from the Berwickshire area were invited to attend this information evening to provide them with an update on the role of SBC in supporting resilient communities and their teams. This meeting also provided an opportunity for discussion in other areas of the Borders around the resilient community intuitive and how to join/expand and what provisions are provided etc. This evening was a pilot event for the roll out of similar meetings covering all other active areas of the Borders, with the hope of increasing interest and promoting the scheme.	②	Jim Fraser
No. of Progressing community resilience plans (cumulative)	15 10 13 12 12 12 15 10 10 10 10 10 10 10 10 10 10 10 10 10			•	Jim Fraser
The number of people carrying out volunteer work with SBC	CP04-P001o The number of people carrying out volunteer work with SBC 250 200 150 100 50 Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	84	Observations: Due to staff changes and staff leaving within the SBC Community Learning and Development (CLD) service, some youth clubs didn't take place in the last quarter and consequently the number of young people volunteering fell to none. Walk It - Four new walks started in January and four new Walk Leaders joined additional walls and logged longer hours.		Shona Smith

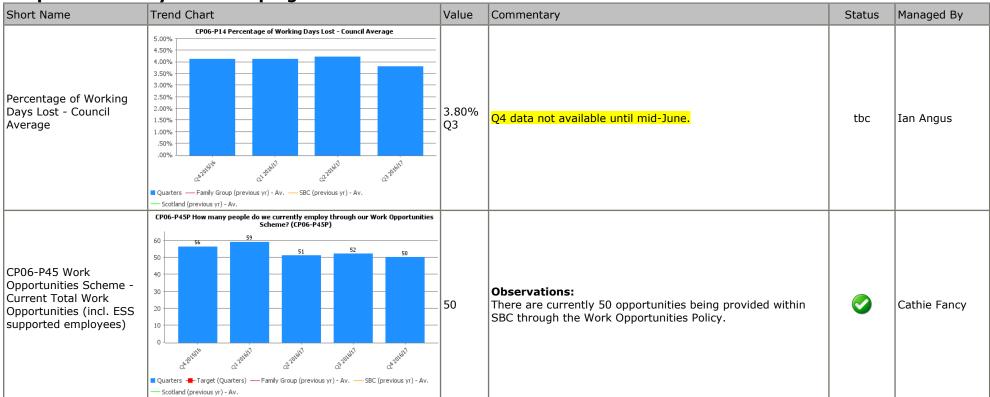
Corporate Priority 5: High Quality Environment

Short Name	Trend Chart	Value	Commentary	Status	Managed By
Annual Household Recycling Rate (%) - UNVERIFIED (cumulative rolling average)	CP05-P001cP How much of our household waste is recycled (%) - UNVERIFIED (cumulative rolling average) 50.00	39.03	Observations: Over the last four quarters there has been a small but consistent increase in recycling rate observed. This is thought to be related to the introduction of food waste kerbside collections and an increase in garden waste collected at the recycling centres. The tonnes of waste going to landfill have increased slightly over the period of the past four quarters. This could be related to economic activity. However, over this same time there has been a small but consistent decrease in the		Ross Sharp- Dent
Annual Household Waste Landfilled Rate (%) - UNVERIFIED (cumulative rolling average)	CP05-P001dP How much of our household waste goes to landfill (%) - UNVERIFIED (cumulative rolling average) 70.00 60.00 62.22 61.70 62.20 62.52 60.71 80.00 20.00 20.00 10.00 0.00 Quarters	60.71	percentage of waste going to landfill. This is thought to be related to the introduction of food waste kerbside collections and an increase in garden waste collected at the recycling centres. Note: This data is calendar year. A system error which has subsequently been resolved has resulted in a small increase in the recycling rates and decrease in the landfilled rates for the first three quarters of 2016.		Ross Sharp- Dent

Short Name	Trend Chart	Value	Commentary	Status	Managed By
Annual Household Waste 'Other Treatment' Rate (%) - UNVERIFIED (cumulative rolling average)	CP05-P001eP How much of our household waste requires other treatment (%) - UNVERIFIED (cumulative rolling average)	0.26%	Observations: The percentage of waste going to 'other treatment' has remained steady over the last four quarters. This is a small percentage and is related to material that was sent off for recycling but which identified as contamination through the sorting process. Note: This data is calendar year.	⊘	Ross Sharp- Dent
Annual Average Community Recycling Centre (CRC) Recycling Rate (%) (cumulative rolling ave)	CP05-P001fP How much of our waste do we recycle at Community Recycling Centres? 60,00	56.23%	Observations: There has been an increase in the recycling centre recycling rates. This is related to increased garden waste tonnages being brought to the sites to be recycled, and also some improvements in the way that we obtain weights from sites where we cannot separately weigh recycling centre tonnages. Note: This data is calendar year.		Ross Sharp- Dent
Number of people killed on Border Roads	CP05-P001aP How many people are killed on our roads? 7 6 5 4 3 2 1 Quarters — Target (Quarters) — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	1	Observations: In relation to roads in the Scottish Borders there was one fatality in the final quarter of 2016. There were a total of 13 serious casualties as a result of roads accidents in the Scottish Borders in Q4 of 2016. This was down on the previous two quarters. In order to meet national reduction targets, there should be 13 or less serious casualties per quarter.		David Girdler

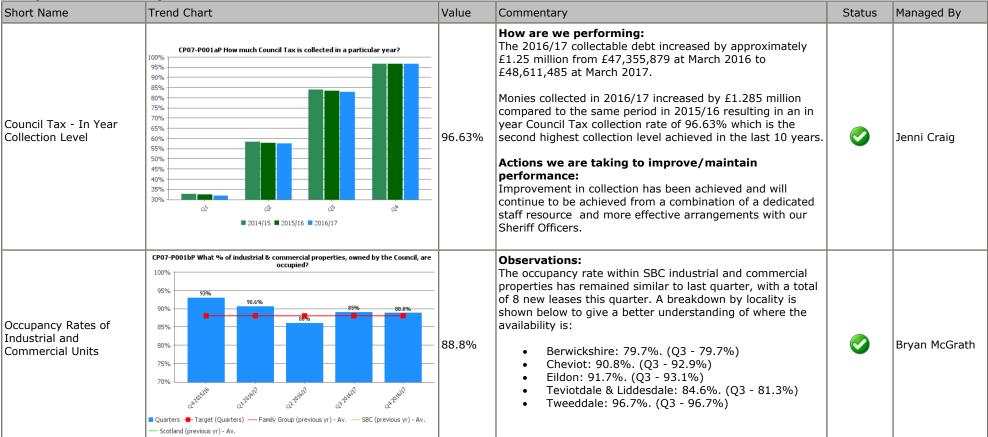
Short Name	Trend Chart	Value	Commentary	Status	Managed By
Number of people seriously injured on Border Roads	CP05-P001bP How many people are seriously injured on our roads? 30 27.5 25 22.5 20 17.5 10 7.5 10 7.5 10 7.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2	13			David Girdler
What condition are our roads in? (% of roads requiring maintenance)	CP05-P001gP What condition are our roads in? 60% 55% 50% 45% 41.7% 43.5% 45.5% 46.6% 46.6% 25% 20% 15% Pears — Family Group - Av. — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland - Av. — Scotland (previous yr) - Av.	46.6%	How are we performing: The % of roads now considered as requiring maintenance has only increased by 0.3 percentage points since last year, and is comparable to many other rural local authorities with similar road network challenges. Actions we are taking to maintain or improve performance: During the financial year 2016/17, a mid-year review led to an extra £2.4m being committed to roads and infrastructure. When SBC agreed its capital plan in February this year, an extra 32.5% was committed towards roads and infrastructure for the period 2017/18 to 2019/20 (equating to an increase of almost £7m over the 3 years). A mid-year review will be undertaken during 2017/18 and will establish if additional investment is possible. However, SBC will continue to balance its capital investments priorities across the entire asset base and in future of years will look to shift the balance of investment in roads to planned rather than reactive works. The Roads service will continue to monitor condition and invest where appropriate to avoid further deterioration.		David Girdler

Corporate Priority 6: Developing our Workforce

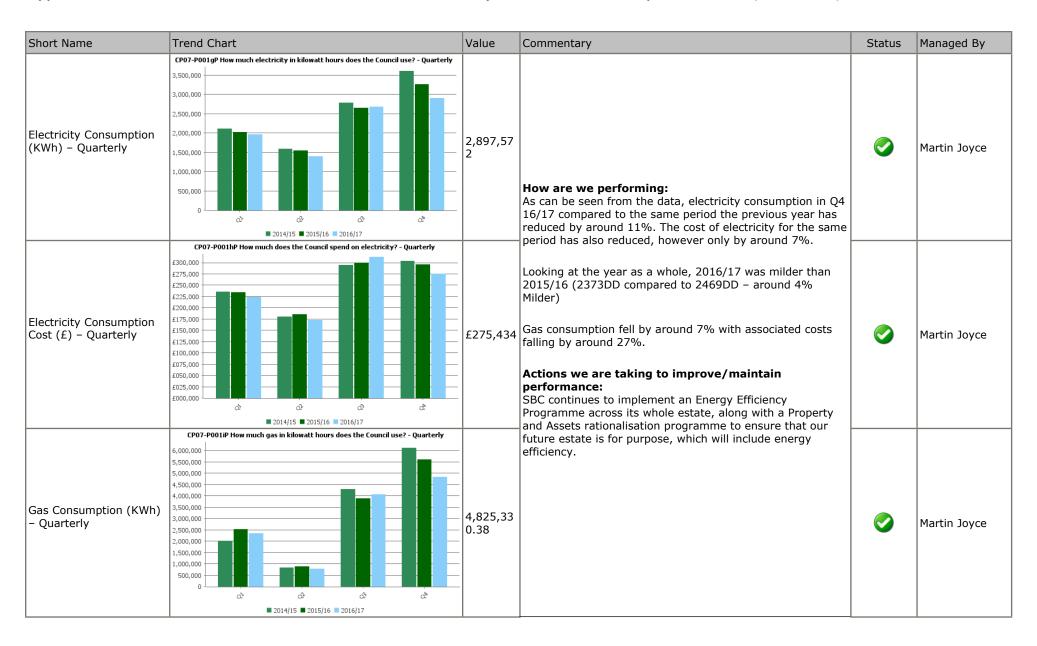


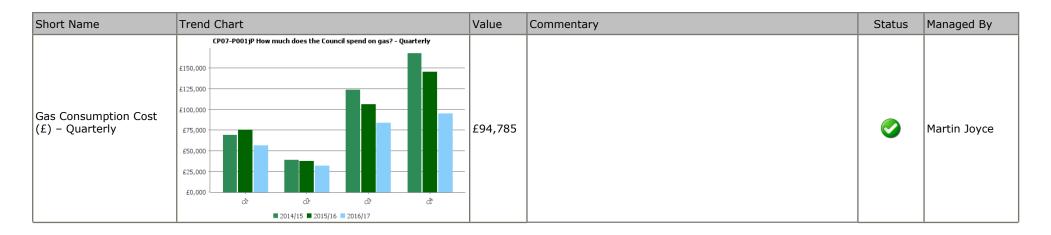
Short Name	Trend Chart	Value	Commentary	Status	Managed By
CP06-P31 Work Opportunities Scheme - Current Employability Fund Posts	Executive - Supported Employment excl. ESS 45 40 37 36 36 36 36 36 36	0	SDS employability fund posts within SBC-2 individuals have benefited from a Employability Fund work placement within SBC this year. Other Employability Fund placements are delivered externally within large and small businesses throughout the Scottish Borders.		Cathie Fancy
CP06-P32 Work Opportunities Scheme - Current Student Placements	30 25 20 10 10 9 7	3	Student Placements - Students continue to approach SBC for paid work experience during the summer break and unpaid work experience from September as part of their studies.		Cathie Fancy
CP06-P37 Work Opportunities Scheme - Current Modern Apprentices employed within SBC	0 0 1 1 0 0 3 0 3 0 0 0 0 0 0 0 0 0 0 0	36	Apprentices – There are currently 24 male and 12 female apprentices employed by SBC.		Cathie Fancy
CP06-P44 Work Opportunities Scheme - Current Other SBC opportunities	CPG-P44P How many other work opportunities do we currently have? (CPG-P44P) 11 15 15 15 15 15 15 1	11	11 individuals benefitted from "other" opportunities e.g. work experience, through the Work Opportunities Scheme during this quarter.		Cathie Fancy

Corporate Priority 7: Assets and Resources



Short Name	Trend Chart	Value	Commentary	Status	Managed By
Capital Receipts Generated (cumulative)	E1,500,000.00 E1,250,000.00 E1,000,000.00 E750,000.00 E250,000.00 E250,000.00 E0.00 E0	£1,437,0 00.00	How are we performing: A total of four properties have been sold over the reporting period (16/17) resulting in a total of £1.437 million of capital receipts 2016/17. Actions we are taking to improve/maintain performance: Properties advertised for sale are now being marketed with planning permission for change of use in place, where it is felt that this will enhance the property value. This will also result in offers no longer being conditional upon obtaining planning permission for change of use.		Neil Hastie
Total no. of properties surplus to requirements		19	How are we performing: Nineteen properties are surplus to the Council's requirements. Seven properties are actively being marketed		Neil Hastie
Total no. of properties actively being marketed	Executive - Properties no longer required 25 20 21 21	7	through the Councils selling Agents. A further eight properties are under offer, two to Community Groups. Settlement dates have been set for two of these in the next reporting period.		Neil Hastie
Total no. of properties under offer	19 19 10 10 7 8 7 8 7 8 7 8 7 8 7 8 7 8 7 8 7 8 7	8	Actions we are taking to improve/maintain performance: The performance of the selling agent is monitored closely ensuring that particulars and web details are produced timeously and updated according to the status of the marketing period. Regular contact is maintained with the selling agent during the marketing process so that closing dates are set when interest is strong. Where missives are conditional realistic and workable timescales and deadlines are put in place to ensure that there is no slippage between financial years with properties under offer		Neil Hastie

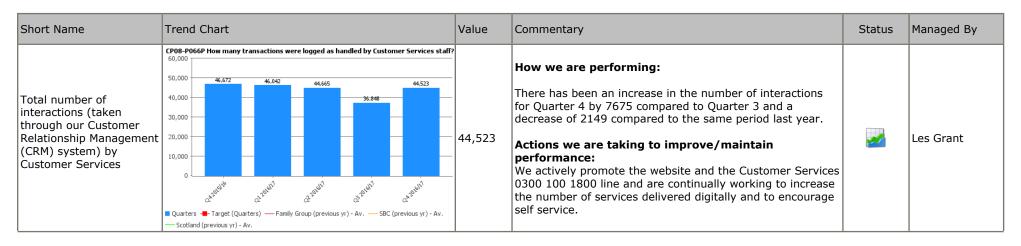




Short Name	Trend Chart	Value	Commentary	Status	Managed By
Number of Capital Projects where RAG status is "Green"		93	Observations: Of the 99 capital projects currently being managed by SBC, 2 have been assessed as <u>red</u> in terms of progress being made to deliver the project (time, quality, & budget) These	Ø	
Number of Capital Projects where RAG status is "Amber"		4	are: • Wilton Lodge Park: The café project has experienced budget and project pressures as a direct consequence of 3 rd party contractual performance failures. SBC is working to expedite completion and recover the	Ø	
Number of Capital Projects where RAG status is "Red"	Executive - Capital Projects 110 108 100 99 95 95 93 80 20 16 10 10 1 1 1 1 3 0 4 0 4 2 CP07-P001kP CP07-P001mP	2	 New Easter Langlee Waste Transfer Station: as planning consent was refused the project is now delayed and is likely to incur significant additional cost. 4 have been assessed as Amber: Street Lighting Energy Efficiency Project: final phase of project delayed due to a procurement challenge which was successfully defended. Duns Primary School & Locality Support Centre:		Martin Joyce

Short Name	Trend Chart	Value	Commentary	Status	Managed By
Total Number of Contracts Awarded with Community Benefit Clauses (CBC) included	CPO7-P002aP Total Number of Contracts Awarded with Community Benefit Clauses (CBC) 15 12.5 10 7.5 5 5 2.5 0 11 Quarters — Target (Quarters) — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	1	How are we performing: During the reporting period, the following contract has awarded with a Community Benefits clause •Mental Health Housing Support Service Actions we are taking to improve/maintain performance: Each contract opportunity is fully considered for added value. It should be noted that the number of the contracts awarded and start dates of those contracts will be subject to natural variation dependant on the timing of contract award, scope and scale of contract opportunities from the Council. It is therefore not possible to trend this indicator on a short term basis.		Kathryn Dickson; Shona Smith
Number of new Employment and Skills opportunities delivered as a result of Community Benefit Clauses (CBC)	CP07-P002bP Number of new Employment and Skills opportunities delivered as a result of Community Benefit Clauses (CBC) 17.5 15 12 12 15 16 17.5 18 18 19 20 20 20 20 20 20 20 20 20 20 20 20 20	18	How are we performing: During this period of Quarter a further 32 opportunities have been delivered. • 11 new jobs created; • 2 apprenticeship starts; • 5 work experience opportunities. Further benefits created through Council contracts include: • Engagement with over 1,400 school pupils at a variety of events in Kelso, Hawick and Galashiels schools; • Earlston Paths Group benefited from the supply of 20 tonnes of aggregate for their projects. Actions we are taking to improve/maintain performance: Monitoring of all contracted community benefit clauses is in place to ensure delivery is achieved.		Kathryn Dickson; Shona Smith

Corporate Priority 8: Excellent Public Services



Short Name	Trend Chart	Value	Commentary	Status	Managed By
Face-to-Face interactions (taken through CRM) by Customer Services (CP08-P63)	Exec - Customer Services Interactions logged on CRM 35,000 30,000 28,266 26,625 26,876 21,657	16,185	How are we performing: There has been an increase of 2,526 in the number of Faceto Face interactions taken through CRM than the previous quarter. In comparison to quarter 4 of 2015/16 there has been a reduction of 524 Face-to-Face interactions. Actions we are taking to improve/maintain performance: Work is ongoing to move our services on-line		Les Grant
Voice interactions (taken through CRM) by Customer Services (CP08-P65)	15,000 16,001 16	26,876	How are we performing: The number of voice interactions in Quarter 4 has decreased by 1390 over the number taken in Quarter 4 2015/16. Actions we are taking to improve/maintain performance: We actively use media campaigns to promote our services and the Customer Services 0300 100 1800 line. We continue to promote the Customer Relationship Management (CRM) system corporately. Work on training new starts and existing staff is on-going. We are also working to channel shift customers to on-line self-service options.		Les Grant



Short Name	Trend Chart	Value	Commentary	Status	Managed By
Average times: the average time in working days to respond to complaints at stage one (SPSO-04a)	SPSO-04a Average times: the average time in working days to respond to complaints at stage one (SPSO-04a) 5 4.5 4.5 2 1.5 1 0.5 0 Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	4.5	How are we performing: There has been a slight increase in the average number of days taken to respond to complaints at stage one, compared with the same quarter last year. A few unexpected staff absences during the quarter has resulted a small number of complex complaints running over time and not being closed within the required time scale. Actions we are taking to improve/maintain performance: We use the Customer Relationship Management (CRM) System to manage complaints within the allocated timescales. We also provide refresher training where necessary.		Les Grant
Average times: the average time in working days to respond to complaints at stage two (SPSO-04b)	SPSO-04b Average times: the average time in working days to respond to complaints at stage two (SPSO-04b) 17.5 15 12.5 2.5 0 Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	17.6	How are we performing: There has been an increase in the average number of days taken to respond to complaints at stage two, when compared to the same quarter last year. (Should be responded to within 20 days) Actions we are taking to improve/maintain performance: We use the Customer Relationship Management System to manage complaints within the allocated timescales. We also provide refresher training where necessary.		Les Grant

Short Name	Trend Chart	Value	Commentary	Status	Managed By
Average times: the average time in working days to respond to complaints after escalation (SPSO-04c)	SP50-04c Average times: the average time in working days to respond to complaints after escalation (SP50-04c) 20 17.5 15 12.5 10 7.5 5 2.5 0 Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	18.1	How are we performing: There were 13 stage two complaints that were escalated .The average time taken to respond to the customer has increased compared to the previous quarter but slightly decreased compared to the same quarter last year. Actions we are taking to improve/maintain performance: We use the Customer Relationship Management System to manage complaints within the allocated timescales. We also provide refresher training where necessary.	⊘	Les Grant
Performance against timescales: the number of complaints closed at stage one within 5 working days as % of total number of stage one complaints (SPSO-05a)	SPSO-05a Performance against timescales: the number of complaints closed at stage one within 5 working days as % of total number of stage one complaints (SPSO-05a) 80% 70% 60% 40% 30% 40% 0% 10% Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	84.3%	How are we performing: There has been a slight decrease of 1.2% in comparison to the same quarter last year, however overall the figure continues to remain fairly consistent. Actions we are taking to improve/maintain performance: We use the Customer Relationship Management System to manage complaints within the allocated timescales. We also provide refresher training where necessary		Les Grant

Short Name	Trend Chart	Value	Commentary	Status	Managed By
Performance against timescales: the number of complaints closed at stage two within 20 working days as % of total number of stage two complaints (SPSO-05b)	SPSO-05b Performance against timescales: the number of complaints closed at stage two within 20 working days as % of total number of stage two complaints (SPSO-05b) 90% 80% 70% 40% 30% 20% 10% 0 40% 40% 40% SSEC (previous yr) - Av. — SEC (previous yr) - Av.	84%	How are we performing: There has been an increase of 5.4% in comparison to the same period last year. Actions we are taking to improve/maintain performance: We use the Customer Relationship Management System to SPSO manage complaints within the allocated timescales. We also provide refresher training where necessary.		Les Grant
Performance against timescales: the number of escalated complaints closed within 20 working days as a % of total number of escalated stage two complaints (SPSO-05c)	SP50-05c Performance against timescales: the number of escalated complaints closed within 20 working days as a % of total number of escalated stage two complaints (SP50-05c) 80% 70% 60% 40% 30% 20% 10% 0% Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	69.2%	How are we performing: There were 13 complaints within stage two that were escalated, Actions we are taking to improve/maintain performance: We use the Customer Relationship Management System to manage complaints within the allocated timescales. We also provide refresher training where necessary.		Les Grant

Short Name	Trend Chart	Value	Commentary	Status	Managed By
Freedom of Information (FOI) Requests Received	CP08-P053 F0I Requests Received 350 300 250 200 150 100 50 Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	372	Observations: The number of FOI requests received each quarter continues to rise, in line with national trends. Each FOI requires officer time to collate responses and depending on the request, can take significant amounts of time.		Nuala McKinlay
% of FOI Requests Completed on Time	CPO8-P054P What percentage of requests for information received, under the Freedom Information Act, did we complete on time? 100% 91% 92% 92% 92% 84% 80% 70% 60% 40% 30% 20% 10% Quarters Target (Quarters) — Family Group (previous yr) - Av. — SBC (previous yr) - Av.	92%	How are we performing: SBC has made good progress over the year, and steady progress over the longer term. Whilst we strive to reach 100%, many of the requests are very complex, and require information held across a number of departments. Actions we are taking to improve/maintain performance: All staff must undergo training on dealing with FOIs, and the streamlining of processes within departments, as well as the availability of information on SBC's new website, means that we can respond to the majority of FOI requests quickly and efficiently	_	Nuala McKinlay
Number of Facebook Engagements	## Quarters — Family Group (previous yr) - Av. — SEC (previous yr) - Av. — SCotland (previous yr) - Av.	84,143	Observations: On Facebook, SBC posts reached an estimated 509,483 people, with 84,143 engaging (liking, commenting, sharing) with posts. Over Q4 the number of Facebook followers rose by over a thousand to 14,174. The most popular Facebook posts in Q4 were posts connected to Storm Doris and the "teaser" video ahead of the opening of Wilton Lodge Park playpark.		Tracey Graham

